Upper Saucon Township

2015 Budget Review November 10, 2014

As Recommended by Staff with input from the Finance / Administration Committee

Budget Process

Staff with input from Finance / Administration Committee Projects the current year ending revenues and expenditures and establishes a projected current year ending cash res<u>erve.</u>

Reviews the baseline expense amounts and makes adjustments as needed to continue current level of services.

Prepares decision packages based on departmental needs and meets with all Department Heads to review them.

Presents recommended Staff budget to the BOS at public meeting.



Budget Process



Attends meetings and provides extensive input on the proposed Staff recommended budget.

Meets with Staff to prepare Finance / Administration Committee proposed budget

Recommends proposed budget to the BOS at public meeting.



Budget Process

Board of Supervisors

BOS hears Staff recommended budget and gives input to Finance / Administration Committee at public meeting on Nov 10th.

Authorizes 2015 Budget for advertisement at public meeting on Nov 24th

Adopts 2015 Budget at meeting on December 22nd



2015 Funds

Fund Titles

- 01 General
- 03 Fire Hydrant
- 06 Water Operating
- **08** Sewer Operating
- 11 Maintenance Trust
- 12 Recreation
- 13 Transportation
- 18 Water Capital Reserve
- 19 Sewer Treatment Capital Reserve
- 30 Capital Reserve
 31 Road Construction Reserve
 33 Land Acquisition
 35 Liquid Fuels
 55 LOSAP
 60 Police Pension
 62 Non Uniform Retirement
 65 Non Uniform Pension



2015 Operating Funds

Fund Titles

01 General

03 Fire Hydrant

06 Water Operating 08 Sewer Operating

- 11 Maintenance Trust
- **12** Recreation
- 13 Transportation
- 18 Water Capital Reserve

19 Sewer Treatment Capital Reserve
30 Capital Reserve
31 Road Construction Reserve
33 Land Acquisition **35 Liquid Fuels**55 LOSAP
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62 Non Uniform Retirement
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2015 Capital Funds

Fund Titles

01 General
03 Fire Hydrant
06 Water Operating
08 Sewer Operating
11 Maintenance Trust

12 Recreation

13 Transportation

18 Water Capital Reserve

19 Sewer Treatment Capital Reserve
30 Capital Reserve
31 Road Construction Cap Reserve
33 Land Acquisition
35 Liquid Fuels

55 LOSAP60 Police Pension62 Non Uniform Retirement

65 Non Uniform Pension



Major Revenue Sources

Fund Group	Fund Titles	Major Revenue Sources
GENERAL	General Recreation Capital Reserve Road Construction Reserve Liquid Fuels	Real Estate Taxes Act 511 Taxes Licenses & Permits State Shared
WATER	Water Operating Water Capital Reserve	User Fees Tapping Fees
SEWER	Sewer Operating Sewer Capital Reserve	User Fees Tapping Fees



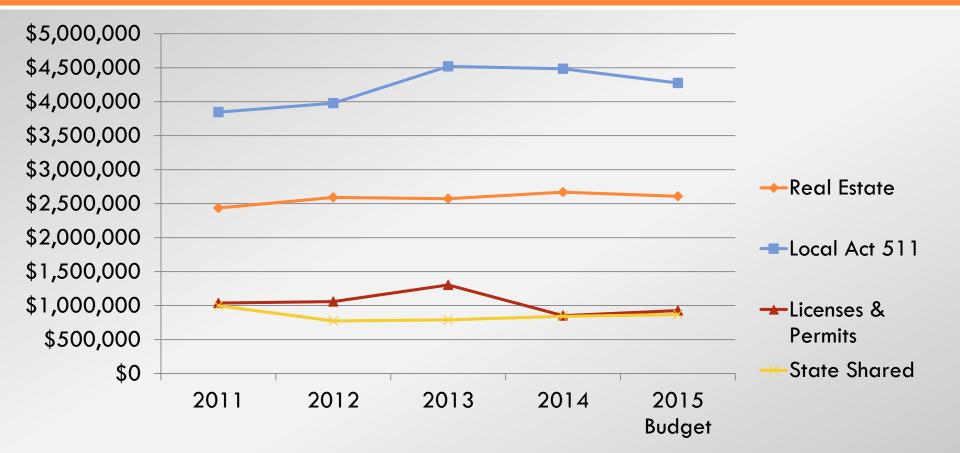
Budget Approach

Revenues

- History and trends are used to estimate the 2015 Township Revenues.
 - The original revenue estimates assume no increase in taxes and user fees.
 - If expenses exceed revenues, taxes and user fees can later be adjusted to balance the budget.

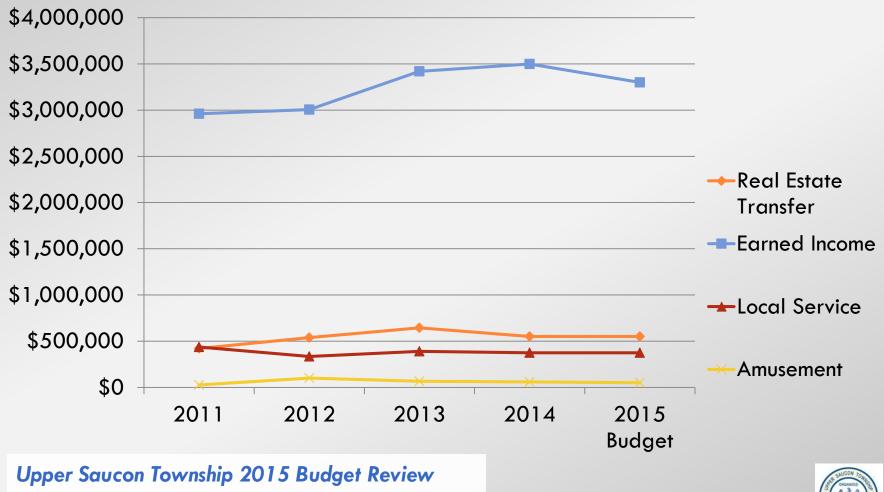


General Fund Group Major Revenues





Local (Act 511) Taxes

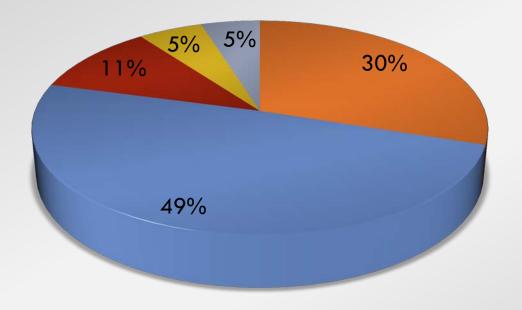


November 10, 2014



General Fund Group Revenues

General Fund Group Sources of Revenue Based on 2015 Proposed Budget



Real Estate Taxes - \$2,608,000

- Local Act 511 Taxes \$4,275,000
- Licenses & Permits \$925,500
- State Shared \$462,954
- Other \$423,000



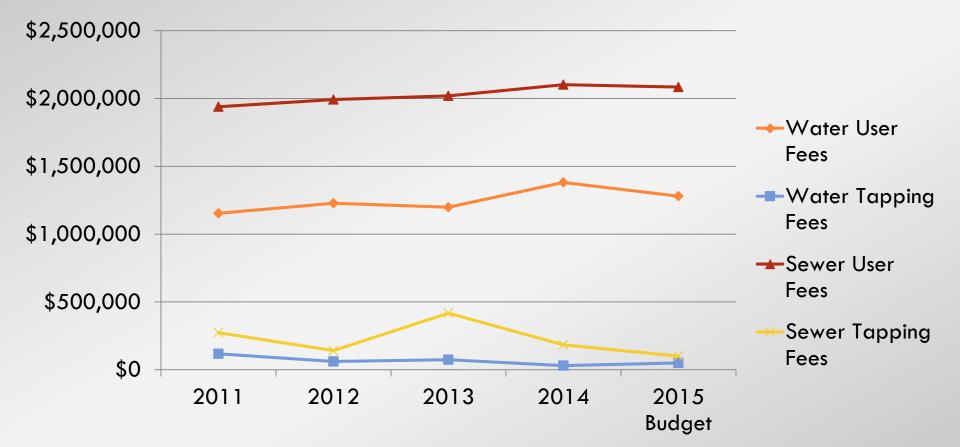
General Fund Group Revenues

	2011	2012	2013	2014 Projected	2015 Proposed Budget
Real Estate Taxes	\$2,434,674	\$2,590,706	\$2,571,510	\$2,668,000	\$2,608,000
Act 511 Taxes	\$3,845,691	\$3,978,709	\$4,519,879	\$4,485,000	\$4,275,000
Licenses & Permits	\$1,036,621	\$1,057,454	\$1,302,057	\$850,500	\$925,500
State Shared	\$997,112	\$773,229	\$789,549	\$841,254	\$866,645
Other	\$449,749	\$521,565	\$979,472	\$866,625	\$457,000
* Above revenue figur	\$8,763,847		\$10,162,467	\$9,711,379	\$9,132,145

* Above revenue figures do not include transfers between funds or borrowing proceeds.



Water & Sewer Fund Group Major Revenues





Water & Sewer Fund Group Revenues

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u> Projected	<u>2015</u> <u>Proposed</u> <u>Budget</u>
Water User Fees	\$1,153,531	\$1,227,996	\$1,198,091	\$1,381,000	\$1,280,000
Water Tapping Fees	\$117,000	\$60,450	\$74,100	\$30,000	\$50,000
Sewer User Fees	\$1,939,461	\$1,992,295	\$2,019,325	\$2,102,000	\$2,085,000
Sewer Tapping Fees	\$273,180	\$141,100	\$417,620	\$184,000	\$100,000
Other	\$711,416	\$171,330	\$210,306	\$305,900	\$303,100
	\$4,194,588	\$3,593,171	\$3,919,442	\$4,002,900	\$3,818,100

* Above revenue figures do not include transfers between funds or borrowing proceeds.



Major Services Provided

Fund Group	Fund Titles	Major Services Provided
GENERAL	General Recreation Capital Reserve Road Construction Reserve Liquid Fuels	Public Safety Public Works (Highway) Parks & Recreation Libraries General Government
WATER	Water Operating Water Capital Reserve	Drinking water and fire protection
SEWER	Sewer Operating Sewer Capital Reserve	Sewage collection and disposal



Budget Approach

Expenses

- Baseline Budget Approach
 - The baseline is the minimum budget needed to offer services to citizens without cutting back on any services.
 - The baseline is established by utilizing the prior year budget less all onetime expenditures as identified during the prior year budget process.
 - Baselines include increases that do not fall under management's direct control. Examples include salaries, benefits, utility, insurances, debt service, etc.
- Decision Packages
 - Departments requesting funds for additional expenses are required to prepare Decision Packages. The Decision Packages assist in understanding:
 - What staff is requesting
 - Why staff is requesting the item
 - And alternatives, if applicable



2015 Budget Decision Packages

2015 DECISION PACKAGE WORKSHEET

2015 BUDGET



Decision Package Description (BASELINE)	Requested <u>Amount</u>	Budgeted <u>Amount</u>
Wage Increase		
Police Wage Increase as set by Contract		2.50%
Public Works Increase as set by Contract		2.25%
Non-Union Increase as set by Board Of Supervisors (BASELINE)		2.25%
GENERAL FUND COST		\$19,292
WATER FUND COST		\$2,417
SEWER FUND COST		\$4,418
TOTAL		\$26,127
Administration		
5 Mobile Computers for Board - Paperless Meeting Packet Initiative	\$10,000	\$10,000
New Park Near Hopewell School (Engineering, Design & Permitting)	\$50,000	\$50,000
Sexual Harassment Training for Staff and Elected Officials	\$1,200	\$1,200
Consultant to Plan South Mountain Trail (Twp Must Match Grant From State)	\$5 <i>,</i> 000	\$5,000
Redesign Township Web Site	\$7,000	\$7,000
Demolition of 2 Dilapidated Building Owned by Township	\$23,000	\$23,000
Codification of Township Ordinances	\$25,000	\$0
Comprehensive Revision of Transportation Capital Improvement Plan (Total request \$100,000 / split between General & Transportation Impact Fund)	\$30,000	\$30,000
Consultant to Plan Sustainable Nature Parks (Twp Must Match Grant From State)	\$35,000	\$35,000
Folding Machine (Newsletters and Other Mass Mailings)	\$2,000	\$0

	Requested	Budgeted
Decision Package Description (BASELINE)	<u>Amount</u>	<u>Amount</u>
Buildings / Facilities		
Repair Floor Drains in Road Dept. Garage (Building #4)	\$7,700	\$7,700
Brick Pointing and Repair Loose Bricks Police Side of Township Building	\$9,000	\$9,000
Upgrade Sound System in Public Meeting Room	\$15,000	\$0
Conference Room Renovations (Sound System, Projector & Lighting)	\$15,000	\$15,000
Preventative Maintenance on Garage Doors (11 doors)	\$2,200	\$2,200
Repair Motorized Slide Gate Separating Front and Rear Parking Lots at Township Building	\$8,000	\$8,000
Repave Front Parking Lot at Township Building	\$35,000	\$35,000
New Phone System for Township Building (includes Admin, Police and Highway)	\$40,000	\$40,000
Township Building Lobby Renovations and Security Improvements (Design and Construction)	\$35,000	\$35,000
Fire		
Annual Contribution to Lower Milford Twp. Fire Dept.	\$200	\$200
Annual Contribution to Se-Wy-Co Fire Co.	\$200	\$200
Annual Contribution to Coopersburg Fire Dep.	\$2,000	\$2,000
Police		
2 New Police Officers / 6 Months of Wages each for 2015	\$45,000	\$0
Uniforms for 2 New Police Officers	\$2,400	\$0
Health Ins for 2 New Police Officer / 6 months for 2015 (\$1700 per month per officer)	\$20,400	\$0
Short-Sleeved Uniform Shirts to fit under ballistic vest	\$2,400	\$2,400
Supplemental Ammunition Purchase	\$4,500	\$4,500

Decision Package Description (BASELINE)	Requested <u>Amount</u>	Budgeted <u>Amount</u>
To Fund purchase of materials when the police dept participates in community events (BASELINE)	\$1,500	\$1,500
Increase Baseline from \$8,000 to \$10,000 to allow additional training opportunities (BASELINE)	\$2,000	\$2,000
Testing for New Police Officers	\$4,000	\$0
Advertising for New Police Officers	\$500	\$0
Detective's Laptop	\$2,300	\$2,300
3 Body Cameras for Uniformed Patrol Officers	\$2,700	\$2,700
Vehicle Laptop	\$5,200	\$5,200
On-Duty Weapons Replacement	\$13,000	\$13,000
2 Police Patrol Vehicles	\$68,000	\$36,000

Community Development		
Eng. Study to Identify Possible Solutions to Storm Water Problem Areas Along Lanark Rd and Chestnut Dr	\$25,000	\$25,000
Geographic Information Systems (GIS) (Total request \$6,000 / split between Water, Sewer Coll & Comm Development)	\$2,000	\$0
Update Official Map	\$4,000	\$4,000
Document Imaging System Project (40 hours of time with Stratix)	\$5,200	\$5,200
Backfile Scanning Services - Convert Paper Files to Digital Files	\$16,000	\$16,000
Filing Cabinets	\$2,000	\$2,000

	Requested	Budgeted
Decision Package Description (BASELINE)	<u>Amount</u>	<u>Amount</u>
Library		
Annual Contribution to Library (Increase from \$165,000 to \$170,400) (BASELINE)	\$5,400	\$0
Contribution to Library Capital Reserve Fund	\$4,173	\$4,173
Senior Citizens		
Annual Contribution to Lehigh County Senior Citizen Center	\$1,000	\$1,000
Recreation		
New Toilets at Park Restrooms	\$5,000	\$5,000
Certified Playground Mulch for 3 Tot Lots	\$5,200	\$5,200
Trail Improvements at Park / along back of Field #8 and #9 (Replace with 2" of #10 screenings) / and from parking lot to Basefield Field #7	\$1 <i>,</i> 630	\$1,630
Overseed & Fertilize playing fields at park (by Township Forces)	\$7,500	\$7,500
New Signs at Park and Rail Trail	\$8,000	\$8,000
Summer Concert Series at Park	\$1,000	\$1,000
Playing field goal mouth repairs (seed, fertilize and tarp)	\$3,000	\$3,000
Improvements to Trail System on South Side of Park (Engineering & Design)	\$5,000	\$5,000
Consultant to Prepare Park / Rail Trail Signage Plan	\$15,000	\$15,000
Lawn Treatments at Park / fertilizer, weed control and insect control (by outside contractor)	\$19,498	\$19,498
Advertising Events at Park	\$500	\$500
Annual Contribution to Living Memorial Park	\$18,500	\$18,500
Contribution to Limeport Stadium for field lighting project	\$10,000	\$5,000

	Requested	Budgeted
Decision Package Description (BASELINE)	<u>Amount</u>	<u>Amount</u>
Recreation Capital		
West Hopewell Rd Trail Connection (Between Curly Horse Dev. and Hopewell School)	\$45,000	\$45,000
Rail Trail Bridge Over Preston Lane	\$50,000	\$50,000
Repair Rail Trail Bridge Over Jacoby Road	\$175,000	\$175,000
Highways Operating		
4 Seasonal Employees to Assist with Road Work and Park Maintenance (\$6,500 each employee)	\$26,000	\$26,000
New Highway Laborer / 6 Months of Wages for 2015	\$19,000	\$0
Uniform for New Employee	\$125	\$0
Health Insurance for New Employee	\$10,200	\$0
Traffic Calming Measures in Afton Village	\$8,000	\$8,000
Plow Edges (BASELINE)	\$3,500	\$3,500
Tire Chains (BASELINE)	\$3,500	\$3,500
Thermoplastic Pavement Markings at Signalized Intersections	\$12,000	\$12,000
Upgrade Traffic Signal at Rt 378 & Saucon Valley Rd (Battery Backup and Generator Connection)	\$6,000	\$6,000
Upgrade Traffic Signal at Rt 378 and Preston Ln (Battery Backup and Generator Connection)	\$7,000	\$7,000

Requested Budgeted Decision Package Description (BASELINE) Amount Amount **Highway Capital Equipment** Small Dump Truck with snow plow and tailgate spreader / 19,500 GVW \$79,240 \$79,240 Single Axle Dump Truck with tailgate spreader / 39,000 GVW \$162,362 **\$0** Street Sweeper - Elgin Pelican P Dual Tier 4i 55KW (1 Motor) \$189,231 \$189,231 **FUND 35 Highway Capital Projects FUND 31** 438/439 Storm Water Improvements Along Walnut Ln Near Hegedus Property \$25,000 \$25,000 \$55,000 \$55,000 Spring Drive Guide Rail Replacement Increase Radius of Curve at Intersection of Lanark and Camp Meeting Roads (Near Ambulance \$90,000 \$60,000 Corps) (Portion of total cost charged to Sewer Collection) Kozy Korner Bridge Deck and Guide Rail Replacement \$105,000 Jacoby Road Culvert Replacement \$300,000 \$300,000 Chestnut Hill Road Drainage Improvements \$650,000 **Paving Projects** Landis Street - Base Repairs, Storm Sewer Work and Overlay \$42,000 \$42,000 \$54,900 \$54,900 **Cumorah Drive** West Hopewell Road (Bowood Street to Chestnut Hill Road) \$76,750 **\$0**

Bituminous Seal Coat (Oil & Chip)		
Blue Church Road South (Mill Road to Beverly Hills Road)	\$37,764	\$37,764
Blue Church Road South (Locust Valley Road to Township Line)	\$12,600	\$12,600
Flint Hill Road (Taylor Drive to Wards Lane)	\$43,332	\$43,332
Flint Hill Road (Taylor Drive to New Street)	\$19,758	\$19,758

	Requested	Budgeted	
ecision Package Description (BASELINE)	<u>Amount</u>	<u>Amount</u>	
Stonesthrow Road (Township Line to Church Road)	\$29,832		\$29,832
State Street (Blue Church Road to Gun Club Road)	\$13,200		\$13,200
Spring Drive (Lanark Road to Bowood Street)	\$17,085		\$17,085
West Hopewell Road (Lanark Road to Chestnut Hill Road)	\$64,719		\$0
Liberty Road (Main Street to Robin Lane)	\$26,300		\$0
Crack Seal for various roads	\$35,178		\$30,000
	\$1,698,418	\$236,900	\$503,571

Preston Lane - Roadway and Drainage Improvements (Engineering & Design)	\$100,000	\$100,000
Chestnut Hill Road Drainage Improvements (Engineering and Design)	\$50,000	\$50,000
Oakhurst Drainage Improvements (Engineering, Design and Permitting)	\$100,000	\$100,000

Requested Budgeted Decision Package Description (BASELINE) Amount Amount Water Operating 1 Seasonal Employees to assist Water and Sewer Coll Depts (\$6,500 each employee) (Total \$3,250 \$3,250 Request \$6,500 / split between Water & Sewer Coll) Change Pay Classification for Utility Billing Clerk from "Clerk I" to "Clerk II" (Total request \$1,560 \$780 \$780 / split between Water & Sewer Coll) Backflow Re-Certification Course \$2,000 \$2,000 Geographic Information Systems (GIS) (Total request \$6,000 / split between Water, Sewer Coll \$2,000 **\$0** & Comm Development) Rate Study & Tapping Fee Calculation (Total request \$18,600 / split between Water, Sewer Coll \$6,200 \$6,200 & Sewer Plant) Reservoir Tank Inspection (Internal) \$12,000 \$12,000 Ice Machine (Total request \$2,400 / split between Water, Sewer Coll & Sewer Plant) \$800 \$800 Tools to setup workshop at former School Bus Depot (Total request \$2,000 / split between \$1,000 \$1,000 Water & Sewer Coll) Work Area Signs (Total request \$3,500 / split between Water & Sewer Coll) \$1,750 \$1,750 Replace Exterior Doors at Colonial Crest Water Supply Well \$2,500 \$2,500 Upgrade Blending Station Auto-Dialer System \$3,500 \$3,500 Water Leak Listening Device \$5,500 \$5,500 Upgrade Water SCADA System \$7,000 \$7,000 Backhoe Compactor Plate (Total request \$14,000 / split between Water & Sewer Coll) \$7,000 \$7,000 Fire Hydrant Replacement Program (3 hydrants) \$17,500 \$17,500 \$25,000 \$25,000 New Water Meters

Requested Budgeted

Decision Package Description (BASELINE)

<u>Amount</u> <u>Amount</u>

Sewer Collection Operating		
1 Seasonal Employees to assist Water and Sewer Coll Depts (\$6,500 each employee) (Total Request \$6,500 / split between Water & Sewer Coll)	\$3,250	\$3 <i>,</i> 250
Change Pay Classification for Utility Billing Clerk from "Clerk I" to "Clerk II" (Total request \$1,560 / split between Water & Sewer Coll)	\$780	\$780
Geographic Information Systems (GIS) (Total request \$6,000 / split between Water, Sewer Coll & Comm Development)	\$2,000	\$0
Rate Study & Tapping Fee Calculation (Total request \$18,600 / split between Water, Sewer Coll & Sewer Plant)	\$6,200	\$6,200
Public Notification Brochures	\$1,500	\$1,500
Ice Machine (Total request \$2,400 / split between Water, Sewer Coll & Sewer Plant)	\$800	\$800
Tools to setup workshop at former School Bus Depot (Total request \$2,000 / split between Water & Sewer Coll)	\$1,000	\$1,000
Work Area Signs (Total request \$3,500 / split between Water & Sewer Coll)	\$1,750	\$1,750
Flow Meter for Country Club Lift Station	\$4,500	\$4,500
Manhole Lids	\$6,000	\$6,000
Backhoe Compactor Plate (Total request \$14,000 / split between Water & Sewer Coll)	\$7,000	\$7,000

Requested Budgeted **Decision Package Description (BASELINE)** Amount Amount Sewer Plant (Disposal) Operating Rate Study & Tapping Fee Calculation (Total request \$18,600 / split between Water, Sewer Coll \$6,200 \$6,200 & Sewer Plant) Electrical Arc Flash Review and Study \$10,000 \$10,000 Ice Machine (Total request \$2,400 / split between Water, Sewer Coll & Sewer Plant) \$800 \$800 Upgrade Sewer Plant Sensaphone Auto-dialer System \$3,500 \$3,500 Replace Exterior Doors at Sewer Plant \$17,000 \$17,000 Spectrophotometer / Turbidimeter \$5,000 \$5,000 Enclosure for Grit Dumpster Building \$5,500 \$5,500 Upgrade Effluent Flow Meter \$7,500 \$7,500 \$15,000 \$15,000 Influent Gate Actuators RAS and WAS Valve Rebuilding/Replacement \$13,000 \$13,000 HVAC Upgrades at Sewer Plant \$18,000 \$18,000 **Construct Waste Dumping Station** \$20,000 \$20,000

Water & Sewer Capital Equipment		
F550 Ford Super Duty Dump/Plow Truck(Total request \$85,000 / split between Water & Sewer Coll)	\$42,500	\$42,500
F550 Ford Super Duty Dump/Plow Truck (Total request \$85,000 / split between Water & Sewer Coll)	\$42,500	\$42,500
Utility Vehicle (Ford F-59 Step Van) (Total request \$80,000 / split between Water & Sewer Coll)	\$40,000	\$40,000
Utility Vehicle (Ford F-59 Step Van) (Total request \$80,000 / split between Water & Sewer Coll)	\$40,000	\$40,000

Requested Budgeted

Decision Package Description (BASELINE)

<u>Amount</u> <u>Amount</u>

Sewer Collection Projects		
North Branch Interceptor Extension (Sections 3A and 3B) / Engineering, Legal and Land Acquisition	\$90,000	\$90,000
Camp Meeting Rd - Pavement Restoration where Sewer Line was Repaired (Portion of total cost charged to Highway)	\$90,000	\$30,000
Oakhurst Drive Sewer Extension / Construction, Engineering, Legal and Land Acquisition	\$160,000	\$160,000
Ackerman Lane Sanitary Sewer Extension / Engineering, Legal and Land Acquisition	\$80,000	\$80,000
Sunset Drive Sanitary Sewer Extension / Engineering, Legal and Land Acquisition	\$80,000	\$80,000
Preston Lane Sewer Line Repair / Construction, Engineering, and Legal	\$212,000	\$212,000
Manhole Lining (25 manholes)	\$98,500	\$98,500
Sewer Slip Lining (6000 ft)	\$66,000	\$66,000
Install Spot Fiberglass Liners (25 Locations)	\$42,500	\$42,500
Install Sewer Fiberglass liners	\$106,000	\$106,000
Sewer Main Repair at Manholes	\$26,000	\$26,000
Replace Sewer Laterals	\$161,000	\$161,000
Storage Building	\$132,000	\$132,000
Replace Portable Flow Meter Probes	\$51,000	\$51,000

Requested Budgeted

Decision Package Description (BASELINE) Amount Amount Sewer Plant Projects Recondition Trash Compactor / Construction and Engineering \$16,000 \$16,000 Aeration System Blower Analysis / Engineering \$10,000 \$10,000 Refurbish Aeration System Blower and Valves / Construction and Engineering \$152,000 \$152,000 Rehabilitate Influent Wet Well / Construction, Engineering and Legal \$60,000 \$60,000 Repair A/O Tank Walls / Construction and Engineering \$31,500 \$31,500 Evaluate UV Disinfection System Upgrade / Engineering \$15,000 \$15,000 Replace Clarifier Drive / Construction and Engineering \$77,000 \$77,000 Construct UV System Canopy / Construction, Engineering and Legal \$131,000 \$131,000 Analysis for New Pretreatment System / Engineering and Legal \$21,000 \$21,000 \$7,000 \$7,000 Sewer Plant Security System Analysis / Engineering and Legal

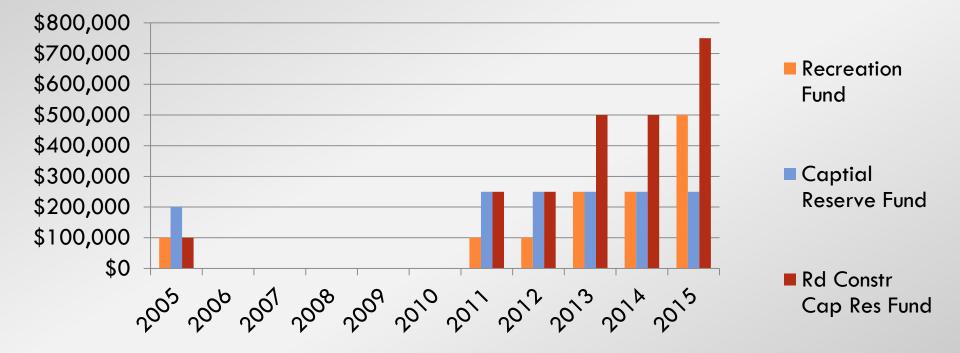
Transportation Impact		
Comprehensive Revision of Transportation Capital Improvement Plan (Total request \$100,000 /	\$70,000	\$70,000
split between General & Transportation Impact Fund)	\$70,000	\$70,000

Open Space		
Consultants for Open Space Program (Land Appraisals, Etc.)	\$2,000	\$2,000
Consultants for Open Space Program (Revisit Open Space Referendum)	\$10,000	\$0

Decision Package Description (BASELINE)	Requested <u>Amount</u>	Budgeted <u>Amount</u>
Capital Fund Transfers from General Fund		
Transfer to Recreation Fund	\$500,000	\$500,000
Transfer to Capital Reserve Fund	\$250,000	\$250,000
Transfer to Road Construction Capital Reserve Fund	\$750,000	\$750,000

2015 Budget Decision Packages

Capital Fund Transfers (from General Fund)



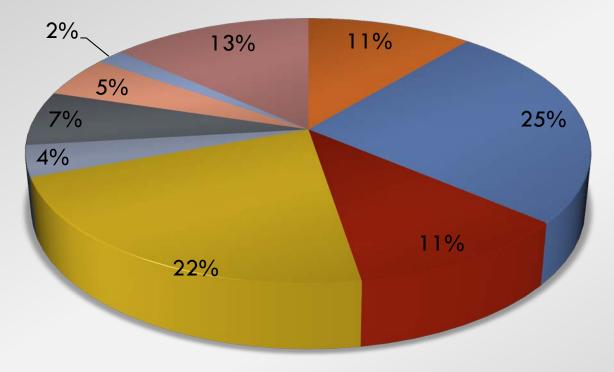


General Fund Group Operating Expenses

	<u>2014</u> Baseline	<u>2015</u> <u>Baseline</u>	<u>Baseline</u> Increase	<u>Baseline</u> <u>% Increase</u>	<u>2015</u> <u>Proposed</u> <u>Budget</u>
General Government	\$942,149	\$965,335	\$23,186	2.46%	\$1,278,435
Public Safety	\$2,872,232	\$2,831,774	(\$40,458)	-1.41%	\$2,900,274
Community Development	\$1,269,146	\$1,245,979	(\$23,167)	-1.83%	\$1,298,179
Public Works	\$1,473,408	\$1,529,434	\$56,026	3.80%	\$1,588,434
Recreation & Library	\$338,700	\$338,700	\$0	0.00%	\$438,701
Debt Service	\$715,000	\$764,384	\$49,384	6.91%	\$764,384
Employee Pension	\$501,176	\$578,467	\$77,291	15.42%	\$578,467
Insurance & Taxes	\$208,854	\$210,114	\$1,260	0.60%	\$210,114
Capital Fund Transfers	\$63,995	\$52,995	(\$11,000)	-17.19%	\$1,552,995



General Fund Group Operating Expenses Based on 2015 Proposed Budget



General Government - \$1,278,435
Public Safety - \$2,900,274
Community Develop - \$1,298,179
Public Works - \$2,525,434
Recreation & Library - \$438,701
■Debt Service - \$764,384
Employee Pension - \$578,467
Insurance - \$210,114
Capital Fund Transfers - \$1,552,99



General Fund Group Capital Expenses

	<u>2015</u> <u>Proposed Budget</u>
Recreation Projects	\$270,000
Highway Projects	\$1,780,471
Capital Purchases	\$308,471

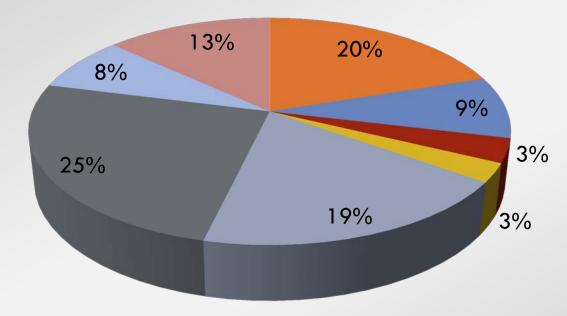


Water and Sewer Fund Group Operating Expenses

	<u>2014 Baseline</u>	<u>2015 Baseline</u>	<u>Baseline Increase</u>	<u>% Increase</u>	<u>2015</u> <u>Proposed</u> <u>Budget</u>
Water Operating	\$611,392	\$657,932	\$46,540	7.61%	\$753,712
Water Debt Service	\$337,500	\$334,458	-\$3,042	-0.90%	\$334,458
Water Insurance	\$126,113	\$129,160	\$3,047	2.42%	\$129,160
Water Capital Transfer	\$100,000	\$100,000	\$0		\$100,000
Sewer Collection	\$660,166	\$682,713	\$22,547	3.42%	\$715,493
Sewer Disposal	\$815,346	\$834,476	\$19,130	2.35%	\$955,976
Sewer Debt Service	\$0	\$0	\$0		\$0
Sewer Insurance	\$308,606	\$295,573	-\$13,033	-4.22%	\$295,573
Sewer Capital Transfer	\$500,000	\$500,000	\$0		\$500,000



Water & Sewer Fund Group Operating Expenses Based on 2015 Proposed Budget



■ Water Operating - \$753,712

- Water Debt Service \$334,458
- Water Insurance \$129,160
- Water Capital Transfer \$100,000
- Sewer Collection \$715,493
- Sewer Disposal \$955,976
- Sewer Debt Service \$0
- Sewer Insurance \$295,573
- Sewer Capital Transfer \$500,000

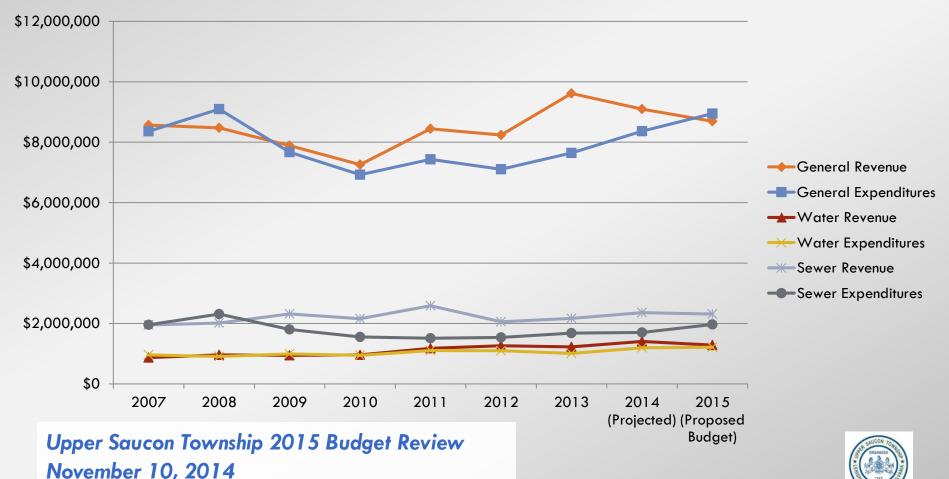


Water and Sewer Fund Group Capital Expenses

	<u>2015</u> <u>Proposed Budget</u>
Water System Projects	\$25,000
Sewer Collection Projects	\$1,335,000
Sewer Disposal Projects	\$520,500
Capital Purchases	\$165,000



Actual Revenue vs. Actual Expenditures (does not include fund transfers)



2015 Proposed Budget Summary General Fund Group

Fund	Beginning Fund Balance	Revenue	Expenditures	Ending Fund Balance
General	\$ 3,290,811	\$ 8,694,454	\$ 10,449,982	\$1,535,283
Recreation	\$ 595,641	\$ 529,000	\$ 270,000	\$ 854,641
Capital Reserve	\$ 780,042	\$ 252,500	\$ 308,471	\$ 724,071
Rd Construction	\$ 890,488	\$ 750,500	\$ 1,276,900	\$ 364,088
Liquid Fuels	\$ 444,945	\$ 405,691	\$ 663,571	\$ 187,065



2015 Proposed Budget Summary Water & Sewer Fund Group

Fund	Beginning Fund Balance	Revenue	Expenditures	Ending Fund Balance
Water	\$ 655,605	\$ 1,285,000	\$ 1,317,329	\$ 623,276
Water Capital	\$ 174,557	\$ 150,600	\$ 107,500	\$ 217,657
Sewer	\$ 1,935,857	\$ 2,313,500	\$ 2,467,042	\$ 1,782,315
Sewer Capital	\$ 2,838,495	\$ 668,000	\$ 1,938,000	\$ 1,568,495



2015 Proposed Budget Summary Other Fund Groups

Fund	Beginning Fund Balance	Revenue	Expenditures	Ending Fund Balance
Fire Hydrant	\$ 72,081	\$ 129,500	\$ 119,000	\$ 82,581
Maintenance Trust	\$ 1,149,330	\$ 4,000	\$ 21,000	\$ 1,132,330
Transportation	\$ 1,419,626	\$ 5,000	\$ 70,000	\$ 1,354,626
Land Acquisition	\$ 120,914	\$ 400	\$ 2,000	\$ 119,314



2015 Proposed Budget Summary Other Fund Groups

Fund	Beginning Fund Balance	Revenue	Expenditures	Ending Fund Balance
LOSAP	\$ 194,933	\$ 53,595	\$ 46,000	\$ 202,528
Police Pension	\$ 4,998,469	\$ 349,250	\$ 278,000	\$ 5,069,719
Non-Uniformed Retirement	\$ 14,289	\$ 18,864	\$ O	\$33,153
Non-Uniformed Pension	\$ 5,630,236	\$ 492,790	\$ 293,700	\$ 5,829,326



The End



